OUTLINE



Project Management Professional (PMP) 6th edition PMBOK

Module 1: Preparing for and Taking the Exam

Preparing to Take the Exam and Instructor Introduction Getting Certified to take the Examination Examination Characteristics Test Taking Tips and Techniques Question Formats Post Certification Requirements

Module 2: Process Domain

Process Domain and Framework defined Predictive, Iterative, Incremental and Adaptive Project Life Cycles Framework Definitions **Project Manager Skills** Framework Key Points to Remember Framework Example Questions Review Project Integration Management Knowledge Area Defined Knowledge Area Process Mapping and Definitions Develop Project Charter and Develop Project Management Plan Direct and Manage Project Work, Manage Project Knowledge, and Monitor and Control Project Work Perform Integrated Change Control Close Project or Phase Integration Key Points to Remember Integration Example Questions Review Project Scope Management Knowledge Area Defined Plan Scope Management and Collect Requirements Nominal Group Technique (Delphi-Opinion Technique) Define Scope and Create WBS Breakdown Structures used in WBS Dictionary Validate Scope and Control Scope Defining Requirements in Agile Prioritizing requirements in Agile, Definition of Done and Rolling Wave Planning Scope Key Points to Remember Scope Example Questions Review Project Schedule Management Knowledge Area Defined Plan Schedule Management, Define Activities, and Sequence Activities Dependencies, Predecessors, Leads, and Lags **Estimate Activity Durations Develop Schedule** Critical Path Method

Schedule Compression Resource Leveling, Schedule Format, and Control Schedule Agile Estimating Agile Schedule Planning and Reporting Schedule Key Points to Remember and Example Question review Project Cost Management Knowledge Area Defined Plan Cost Management and Estimate Cost Types of Cost, Expected Present Value, Sunk Costs, and Depreciation Life Cycle Costing, Status Reporting, and Determine Budget Control Costs, and Earned Value Management Earned Schedule, and Agile Cost Control Cost Key Points to Remember Cost Example Questions Review Project Quality Management Knowledge Area Defined Plan Quality Management Manage Quality Control Quality Continuous Improvement in Agile-Adaptive Life Cycles - Kaizen and Process Analysis Continuous Improvement in Agile-Adaptive Life Cycles - Retrospectives Quality Key Points to Remember **Quality Example Questions Review** Project Risk Management Knowledge Area Defined **Risk Management Plan and Identify Risks** Risk Register and Issues Vs Risk Perform Qualitative and Quantitative Risk Analysis Plan Risk Responses Implement Risk Responses and Monitor Risks Agile Risk Tools and Risk Key Points to Remember **Risk Example Questions Review** Project Procurement Management Knowledge Area Defined Plan Procurement Management and Conduct Procurements Contracts Share and Point of Total Assumption **Procurement Documents** Non-Competitive Awards and Control Procurements **Agile Contracts** Procurement Key Points to Remember and Example Questions Review

Module 3: People Domain

People Domain and Project Communications Management Knowledge Area Defined Plan Communications Management Manage and Monitor Communications Agile Communications Communications Key Points to Remember Communications Example Question Review Project Stakeholder Management Knowledge Area Defined Stakeholder Position Descriptions Identify Stakeholders Plan Stakeholder Engagement and Manage Stakeholder Engagement Monitor Stakeholder Engagement and Agile Stakeholder Engagement Techniques Stakeholder Management Key Points to Remember Stakeholder Management Example Question Review Resource Management Knowledge Area Defined Plan Resource Management and Estimate Activity Resources Acquire Resources and Develop Team Manage Team Control Resources and Agile Teaming Concepts Other Agile Teaming Concepts Agile Team Roles and Troubleshooting Agile team issues Resources Key Points to Remember Resources Example Question Review

Module 4: Business Environment Domain

Business Environment Domain Defined Project Selection Tools PMO, Organizational Structure, and Reports Agile in the Business Environment Business Environment Key Points to Remember and Example Question Review Course Closing